



# Administrative Procedure: Performance Appraisal of the Director of Education

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## 1.0 Director of Education

- 1.1 The Director provides leadership for growth in student achievement and well-being, and implementation of the Strategic Plan of the Board. The Director's Performance Appraisal will focus on the effective strategies and leadership practices that the Director has employed to support the Board in achieving its Strategic Plan.

## 2.0 Objectives

- 2.1 To provide the Director with concrete feedback from the Board on his/her performance to be used as a basis for his/her personal development in the role.
- 2.2 To build upon and improve the Director of Education's performance by

establishing a formal process and mechanism through which to provide feedback and to discuss and monitor expectations and standards of performance.

- 2.3 To ensure that the Superior North Catholic District School Board's expectations and priorities are being effectively addressed by the Director.
- 2.4 To ensure accountability for the effective leadership and management of the school system.
- 2.5 To provide a mechanism to assist the Director to develop clear expectations and plans for the system.

### 3.0 Guiding Principles

- 3.1 A performance management process provides a forum for constructive dialogue and exchange of information between the Director and the Board.
- 3.2 The process is an opportunity for both the Board and the Director to clarify expectations and goals, to review past accomplishments, and to agree on the future needs of the Catholic school system, based on priorities identified in the Strategic Plan. The end result provides clear objectives for the coming year.
- 3.3 The policy benefits students, based on the Director's and Board's shared responsibility for improving student achievement and well-being.
- 3.4 The Director's Performance Appraisal shall be conducted on an annual basis unless otherwise determined by the Trustees. All trustees of the Board will be involved in the process.
- 3.5 The Performance Appraisal is a mutual learning opportunity to affirm successful practices and to improve areas of identified need.
- 3.6 The Performance Appraisal is results-oriented and is based on a continuous improvement focus for both the Director and the Board, while:
  - 3.6.1 Being characterized throughout by transparency and open communication, balanced by professional confidentiality and respect for all parties.
  - 3.6.2 Identifying any performance concerns at an early stage, providing ample resources and time for resolution and support.

## 4.0 Specific Directives

- 4.1 In September, the Director shall present Trustees with a preliminary statement of goals in the Director's Annual Board Plan, which has been developed with input from Senior Administrators and Principals, based on the identified strategies of the Strategic Plan.
- 4.2 The Director will provide each Trustee with the final statement of goals, and the progress made so far, during the December, March and May board meetings.
- 4.3 Following this, the Chair of the Board shall lead the evaluation process, which will occur before the June meeting.
- 4.4 The Performance Appraisal shall be based on the information collected from these sources:
  - 4.4.1 The current Strategic Plan.
  - 4.4.2 The Director's Annual Goals summary.
  - 4.4.3 The current Director's Annual Report.
  - 4.4.4 The current Board Improvement Plan for Student Achievement.
  - 4.4.5 Descriptions of the knowledge of practices, attitudes, and skills as outlined in the [Catholic Leadership Framework](#) (Catholic Supervisory Officers section).
  - 4.4.6 Other sources deemed necessary by the Trustees in accordance with goals set.
- 4.5 The Trustees shall prepare a written appraisal report based on the data collected, that shall be submitted to the Director of Education by June 30th of that school year.
- 4.6 The Director of Education shall then respond to the appraisal report to the trustees by mid-August of that school year.
- 4.7 The Director shall file a completed appraisal by mid-August.
- 4.8 The appraisal report and response of the Director shall be filed within the

Director's personnel file.

## 5.0 Responsibility

- 5.1 The Chair of the Board and the Director of Education shall ensure that this policy and the administrative procedure is followed.

## 6.0 Policy Evaluation and Review

- 6.1 The policy and administrative procedure shall be reviewed when the Director and Trustees receive further direction through specific training modules.